

MEMORANDUM

To: Kurt Triplett, City Manager

From: Tracey Dunlap, Director of Finance and Administration

Date: October 5, 2010

Subject: GASB 54 and Fund Changes in the 2011-2012 Budget

BACKGROUND:

The Governmental Accounting Standards Board has issued new guidelines (GASB Statement 54) entitled *Fund Balance Reporting and Governmental Fund Type Definitions*, which will require changes in financial reporting beginning in 2011. The objective of this Statement is to provide clearer and more consistent fund balance classifications and to clarify the existing governmental fund type definitions.

Fund balance refers to the difference between assets and liabilities in the governmental funds balance sheet. This information is one of the most widely used elements of state and local government financial statements. Users examine fund balance information to identify the available liquid resources that can be used to repay long-term debt, reduce property taxes, add new governmental programs, expand programs, or enhance the financial position of the government.

The new requirements in GASB Statement 54 prompted Finance to review the City's existing fund structure to determine what changes are required and identified other changes that would simplify the City's fund structure. The 2011-2012 budget offers a unique opportunity to implement fund changes since comparative analysis will be relatively limited due to the addition of the annexation area during the period. At a future date, staff will bring forward revisions to the Kirkland Municipal Code (KMC) to reflect the changes to fund structure and authorizations for fund balance reporting required by GASB Statement 54.

Fund Balance Definitions

GASB Statement 54 is designed to improve financial reporting by establishing fund balance classifications that are easier to understand and apply. It establishes a hierarchy based largely on the extent to which a government is bound to observe the spending constraints that govern how it can use amounts reported in the governmental funds balance sheet.

The following classifications have been established:

- Non-spendable Fund Balance Amounts that are not in a spendable form or are required to be maintained intact. Example: inventory, long-term notes receivable, endowment principal
- Restricted Fund Balance Amounts that can be spent only for the specific purposes stipulated by external resource providers; constitutionally, or through enabling legislation. Example: grants, lodging tax, impact fees, seized funds
- Committed Fund Balance Amounts that can be used only for the specific purposes determined by a formal action of the City's highest level of decision-making authority. Commitments may be

changed or lifted only by the City taking the same formal action that imposed the constraint originally. Example: program funding, reserves

- Assigned Fund Balance Amounts intended to be used by the City for specific purposes. Intent
 of use can be expressed by the City Council or by a designated official such as the Finance
 Director. Assigned fund balance can be used in the General Fund and will be used in all Special
 Revenue Funds since by definition that balance has been assigned. Example: General Fund
 Contingency, Aid Car Donations
- Unassigned Fund Balance Residual classification for the general fund and includes all amounts not contained in the other classifications. These amounts are technically available for any purpose.

Fund Type Definitions

In addition to the Fund Balance designation changes the definitions of fund types have been clarified in Statement 54.

Special Revenue Funds – These funds may only be established when one or more revenue sources are restricted or committed to meet the purpose of the fund. The specific purpose revenue must constitute a substantial portion of the resources reported in the fund, which has been clarified by the Washington State Auditor's Office to be at least 20%.

Rainy Day Funds – Amounts constrained to stabilization are to be reported as restricted or committed fund balance in the general fund. Stabilization arrangements that do not meet the criteria to be reported within the restricted or committed fund balance should be reported as unassigned in the general fund. The City will be required to disclose key information about their stabilization arrangements in the notes to the financial statements.

Effective Date

The requirements of this Statement are effective for financial statements for periods beginning after June 15, 2010. The fund modifications, which include several fund closures and consolidations, will be presented with the 2011-2012 biennial budget. Due to the timing of the biennial budget and the planned annexation, the fund modifications will transition more easily at the beginning year of the budget. We expect the changes presented here will be the final result of the City's implementation but the Washington State Auditor's Office has yet to make recommendations when RCWs are in direct conflict with this accounting standard. We will bring any further changes to Council's attention in the final budget document.

Anticipated Fund Changes

The changes will consolidate reserves and simplify the presentation in financial statements. The following is a list of the funds that will be consolidated:

- Consolidated with General Fund (Fund 010):
 - o Recreation Revolving (Fund 126)
 - o Park & Municipal Reserve (Fund 157)
 - o Tour Dock (Fund 159)
 - o Grant Control (Fund 188)
- Consolidated with Street Operating (Fund 117):
 - Street Improvement (Fund 170)
 - o Off-Street Parking Reserve (Fund 158)
- Consolidated with Cemetery Operating (Fund 122):
 - o Cemetery Improvement (Fund 154)

Examples of the impacts of the anticipated reporting changes are attached:

Exhibit 1: Details the approved 2009-2010 budget amounts by fund and how these amounts would differ given the new statement changes. The preliminary budget document is presented in the new fund structure and the impacts of the changes are highlighted throughout the document.

Exhibit 2: Displays the financial statement presentation changes under the new reporting structure. The financial statements are shown as reported in 2009 and again with 2009 amounts with the new standards in place.

In addition to these changes, we anticipate that one new internal service funds will be created, the Health Benefits Fund, to account for the self-insured medical program. In addition, we are evaluating the advisability of creating a separate Unemployment Fund to recognize that the City already self-funds unemployment benefits.

ILLUSTRATION OF FUND CHANGE IMPACT TO ORDINANCE (Original 2009-10 Adopted Budget)

| <u>Funds</u> | Original Appropriation | Revised Approrpriation |
|------------------------------------|------------------------|------------------------|
| General | 124,687,343 | 133,942,598 |
| Lodging Tax | 794,424 | 794,424 |
| Street Operating | 9,087,068 | 11,918,254 |
| Cemetery Operating | 199,498 | 798,026 |
| Parks Maintenance | 2,203,287 | 2,203,287 |
| Recreation Revolving | 2,825,090 | 0 |
| Contingency | 2,324,515 | 2,324,515 |
| Cemetery Improvement | 598,528 | 0 |
| Impact Fees | 7,165,555 | 7,165,555 |
| Park & Municipal Reserve | 10,050,552 | 0 |
| Off-Street Parking Reserve | 217,610 | 0 |
| Tour Dock | 122,675 | 0 |
| Street Improvement | 2,613,576 | 0 |
| Grant Control Fund | 216,458 | 0 |
| Excise Tax Capital Improvement | 24,039,092 | 24,039,092 |
| Limited General Obligation Bonds | 2,735,723 | 2,735,723 |
| Unlimited General Obligation Bonds | 2,703,581 | 2,703,581 |
| General Capital Projects | 26,142,349 | 26,142,349 |
| Grant Capital Projects | 5,307,113 | 5,307,113 |
| Water/Sewer Operating | 46,479,043 | 46,479,043 |
| Water/Sewer Debt Service | 3,510,123 | 3,510,123 |
| Utility Capital Projects | 18,837,106 | 18,837,106 |
| Surface Water Management | 12,515,606 | 12,515,606 |
| Surface Water Capital Projects | 6,765,553 | 6,765,553 |
| Solid Waste | 18,753,863 | 18,753,863 |
| Equipment Rental | 13,971,736 | 13,971,736 |
| Information Technology | 10,111,156 | 10,111,156 |
| Facilities Maintenance | 9,804,443 | 9,804,443 |
| Firefighter's Pension | 1,635,961 | 1,635,961 |
| | 366,418,627 | 362,459,107 |

2009 Financial Statement Presentation

City of Kirkland Statement of Revenues, Expenditures and Changes in Fund Balance

Governmental Funds

For the fiscal year ended December 31, 2009

| | General Fund | Street Operating | Park and Municipal Reserve | Excise Capital Improvement | General Capital Projects | Grant Capital Projects | Other Governmental Funds | Governmental Funds Total |
|---|-----------------|---------------------|----------------------------------|----------------------------------|--------------------------------|------------------------------|--------------------------------|--------------------------------|
| Revenues | | | | | | | | |
| Taxes and Assessments | 35,607,825 | 3,153,322 | 0 | 1,999,843 | 158,333 | 0 | 2,707,999 | 43,627,322 |
| Licenses and Permits | 3,269,039 | 0 | 0 | 0 | 0 | 0 | 8,755 | 3,277,794 |
| Intergovernmental | 6,677,986 | 567,753 | 425,486 | 0 | 527,213 | 211,828 | 555,404 | 8,965,670 |
| Charges for Services | 6,761,452 | 157,404 | 0 | 0 | 0 | 0 | 1,835,124 | 8,753,980 |
| Fines and Forfeitures | 1,505,082 | 0 | 1,000 | 0 | 0 | 0 | 0 | 1,506,082 |
| Investment Interest | 742,058 | 0 | 0 | 262,591 | 632,276 | 0 | 17,167 | 1,654,092 |
| Miscellaneous Revenues | 103,252 | 177,664 | 117,821 | 0 | 5,556 | 0 | 412,126 | 816,419 |
| Total Revenues | 54,666,694 | 4,056,143 | 544,307 | 2,262,434 | 1,323,378 | 211,828 | 5,536,575 | 68,601,359 |
| Expenditures | | | | | | | | |
| Current | | | | | | | | |
| General Government | 9,272,745 | 0 | 221,001 | 0 | 30,754 | 0 | 26,136 | 9,550,636 |
| Security of Persons and Property | 32,331,176 | 0 | 147,882 | 0 | 53 | 0 | 0 | 32,479,111 |
| Physical Environment | 3,458,456 | 0 | 0 | 0 | 2,561 | 0 | 27,634 | 3,488,651 |
| Transportation | 619,731 | 3,960,564 | 0 | 0 | 2,377,199 | 0 | 0 | 6,957,494 |
| Economic Environment | 5,987,158 | 0 | 7,499 | 0 | 0 | 0 | 314,638 | 6,309,295 |
| Culture and Recreation | 5,773,417 | 0 | 6,742 | 0 | 79,391 | 0 | 905,172 | 6,764,722 |
| Debt Service | | | | | | | | |
| Principal | 0 | 0 | 0 | 0 | 0 | 0 | 2,190,000 | 2,190,000 |
| Interest | 0 | 0 | 0 | 0 | 0 | 0 | 722,333 | 722,333 |
| Capital Outlay | 17,108 | 171,032 | 149,506 | 0 | 6,898,136 | 3,599,760 | 46,555 | 10,882,097 |
| Total Expenditures | 57,459,791 | 4,131,596 | 532,630 | 0 | 9,388,094 | 3,599,760 | 4,232,468 | 79,344,339 |
| Excess (Deficiency) of revenues | | | | | | | | |
| Over (under) expenditures | (2,793,097) | (75,453) | 11,677 | 2,262,434 | (8,064,716) | (3,387,932) | 1,304,107 | (10,742,980) |
| Other Financing Sources (Uses) | | | | | | | | |
| Sale of Capital Assets | 0 | 0 | 0 | 0 | 0 | 0 | 33,036 | 33,036 |
| Insurance Recovery | 5,520 | 0 | 0 | 0 | 0 | 0 | 0 | 5,520 |
| Transfers In | 4,477,317 | 25,000 | 767,993 | 627,414 | 10,268,926 | 1,781,884 | 1,505,349 | 19,453,883 |
| Transfers Out | (1,705,441) | (51,980) | (2,022,253) | (8,824,785) | (1,416,338) | (145,655) | (4,130,641) | (18,297,093) |
| Total Other Financing Sources (Uses) | 2,777,396 | (26,980) | (1,254,260) | (8,197,371) | 8,852,588 | 1,636,229 | (2,592,256) | 1,195,346 |
| Net Change in Fund Balance | (15,701) | (102,433) | (1,242,583) | (5,934,937) | 787,872 | (1,751,703) | (1,288,149) | (9,547,634) |
| Fund Balances Beginning of Year (Note 16) | 7,585,824 | 1,974,372 | 10,044,409 | 15,535,515 | 17,876,928 | 6,526,121 | 7,101,313 | 66,644,482 |
| Prior Period Adjustment (Note 16) | 94,395 | 0 | 0 | 0 | 0 | 0 | 205 | 94,600 |
| Fund Balances End of Year | 7,664,519 | 1,871,938 | 8,801,826 | 9,600,578 | 18,664,800 | 4,774,418 | 5,813,369 | 57,191,448 |

The notes to the financial statements are an integral part of this statement.

2009 Pro Forma Presentation with Fund Balance Changes

City of Kirkland Statement of Revenues, Expenditures and Changes in Fund Balance Governmental Funds

For the fiscal year ended December 31, 2009

| | | Street | | Excise | General | Grant | | Cemetery | | | | | Governmental |
|---|------------------------|-------------|-------------|-------------|-------------|-------------|----------------|--------------|-------------|-------------|-------------|-----------|--------------|
| | Operating and | | Capital | Capital | Capital | | Operations and | Parks | | LTGO Debt | UTGO Debt | Funds | |
| | General Fund | Improvement | Contingency | Improvement | Projects | Projects | Lodging Tax | Improvements | Maintenance | Impact Fees | Service | Service | Total |
| Revenues | | | | | | | | | | | | | |
| Taxes and Assessments | 35,607,825 | 3,423,322 | 0 | 1,999,843 | 158,333 | 0 | 181,104 | 0 | 808,990 | 0 | 0 | 1,447,905 | 43,627,322 |
| Licenses and Permits | 3,277,794 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,277,794 |
| Intergovernmental | 7,123,042 | 1,103,586 | 0 | 0 | 527,213 | 211,828 | 0 | 0 | 0 | 0 | 0 | 0 | 8,965,670 |
| Charges for Services | 7,894,809 | 157,404 | 50,000 | 0 | 0 | 0 | 0 | 68,368 | 0 | 583,399 | 0 | 0 | 8,753,980 |
| Fines and Forfeitures | 1,506,082 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,506,082 |
| Investment Interest | 742,173 | 0 | 0 | 262,591 | 632,276 | 0 | 3,352 | 0 | 0 | 13,700 | 0 | 0 | 1,654,092 |
| Miscellaneous Revenues | 605,516 | 177,664 | 11,047 | 0 | 5,556 | 0 | 257 | 1,150 | 15,229 | 0 | 0 | 0 | 816,419 |
| Total Revenues | 56,757,241 | 4,861,976 | 61,047 | 2,262,434 | 1,323,378 | 211,828 | 184,713 | 69,518 | 824,219 | 597,099 | 0 | 1,447,905 | 68,601,359 |
| Expenditures | | | | | | | | | | | | | |
| Current | | | | | | | | | | | | | |
| General Government | 9,493,746 | 0 | 26,136 | 0 | 30,754 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9.550.636 |
| Security of Persons and Property | 32.479.058 | 0 | 20,130 | 0 | 53 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32.479.111 |
| Physical Environment | 3,460,327 | 0 | 0 | 0 | 2,561 | 0 | 0 | 25,763 | 0 | 0 | 0 | 0 | 3,488,651 |
| Transportation | 619,731 | 3,960,564 | 0 | 0 | 2,377,199 | 0 | 0 | 25,763 | 0 | 0 | 0 | 0 | 6,957,494 |
| • | • | 3,960,364 | - | 0 | 2,377,199 | 0 | 314,638 | 0 | 0 | 0 | 0 | - | |
| Economic Environment | 5,994,657 5,788,472 | 0 | 0 | 0 | ŭ | 0 | 314,038 | 0 | ŭ | 0 | 0 | 0 | 6,309,295 |
| Culture and Recreation Debt Service | 5,788,472 | U | U | U | 79,391 | U | U | U | 896,859 | U | U | U | 6,764,722 |
| | | | | | | | | | | | | | 0.400.000 |
| Principal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,105,000 | 1,085,000 | 2,190,000 |
| Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350,348 | 371,985 | 722,333 |
| Capital Outlay | 202,369 | 171,032 | 0 | 0 | 6,898,136 | 3,599,760 | 0 | 10,800 | 0 | 0 | 0 | 0 | 10,882,097 |
| Total Expenditures | 58,038,360 | 4,131,596 | 26,136 | 0 | 9,388,094 | 3,599,760 | 314,638 | 36,563 | 896,859 | 0 | 1,455,348 | 1,456,985 | 79,344,339 |
| Excess (Deficiency) of revenues | | | | | | | | | | | | | |
| Over (under) expenditures | (1,281,119) | 730,380 | 34,911 | 2,262,434 | (8,064,716) | (3,387,932) | (129,925) | 32,955 | (72,640) | 597,099 | (1,455,348) | (9,080) | (10,742,980) |
| Other Financing Sources (Uses) | | | | | | | | | | | | | |
| Sale of Capital Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33,036 | 0 | 0 | 0 | 0 | 33,036 |
| Insurance Recovery | 5,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5.520 |
| Transfers In | 5,245,310 | 25,000 | 0 | 627.414 | 10,268,926 | 1,781,884 | 0 | 0 | 50,000 | 0 | 1,455,349 | 0 | 19.453.883 |
| Transfers Out | (5,018,515) | (1,068,708) | (482,015) | (8,824,785) | (1,416,338) | (145,655) | 0 | (32,093) | 0 | (1,308,984) | 0 | 0 | (18,297,093) |
| Total Other Financing Sources (Uses) | 232,315 | (1,043,708) | (482,015) | (8,197,371) | 8,852,588 | 1,636,229 | 0 | 943 | 50.000 | (1,308,984) | 1.455.349 | 0 | 1,195,346 |
| | , | , , , , , , | , , , | (=, ,) | | .,, | | | | (.,===,==1) | ,, | | |
| Net Change in Fund Balance | (1,048,804) | (313,328) | (447,104) | (5,934,937) | 787,872 | (1,751,703) | (129,925) | 33,898 | (22,640) | (711,885) | 2 | (9,080) | (9,547,634) |
| Fund Balances Beginning of Year (Note 16) | 17,964,256 | 3,366,485 | 2,354,196 | 15,535,515 | 17,876,928 | 6,526,121 | 292,088 | 558,740 | 524,350 | 1,164,268 | 172,370 | 309,165 | 66,644,482 |
| Prior Period Adjustment (Note 16) | 94,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94,600 |
| Fund Balances End of Year | 17,010,053 | 3,053,156 | 1,907,092 | 9,600,578 | 18,664,800 | 4,774,418 | 162,163 | 592,638 | 501,710 | 452,383 | 172,372 | 300,085 | 57,191,448 |

The notes to the financial statements are an integral part of this statement.